THE PUBLIC PRIVATE PARTNERSHIP IS DEAD.

(Things are not what they seem...)



New Partners for Smart Growth Conf., Baltimore, MD, 1.29.15

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AGENDA

- Introduction
- The P3 is Dead
- Case Study: Baltimore





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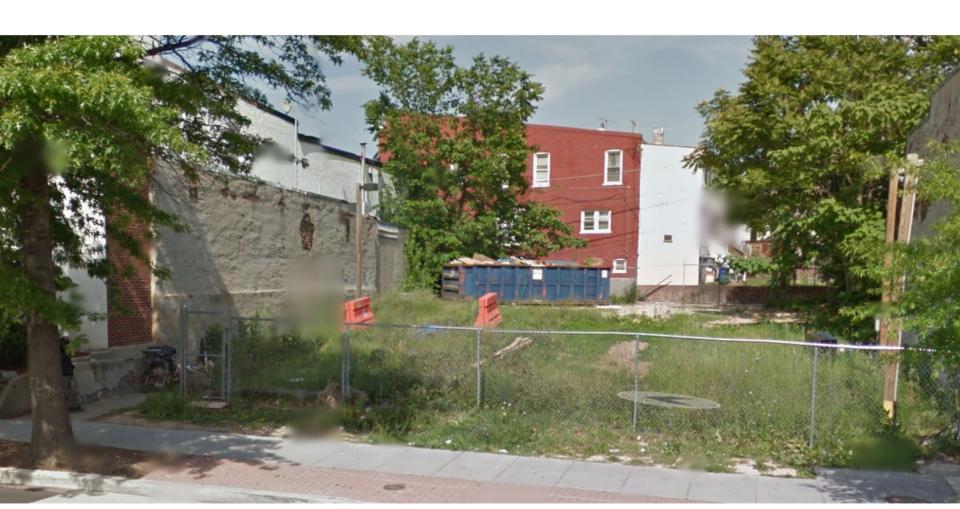


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A Strategic Advisor to Cities & Non-Profits







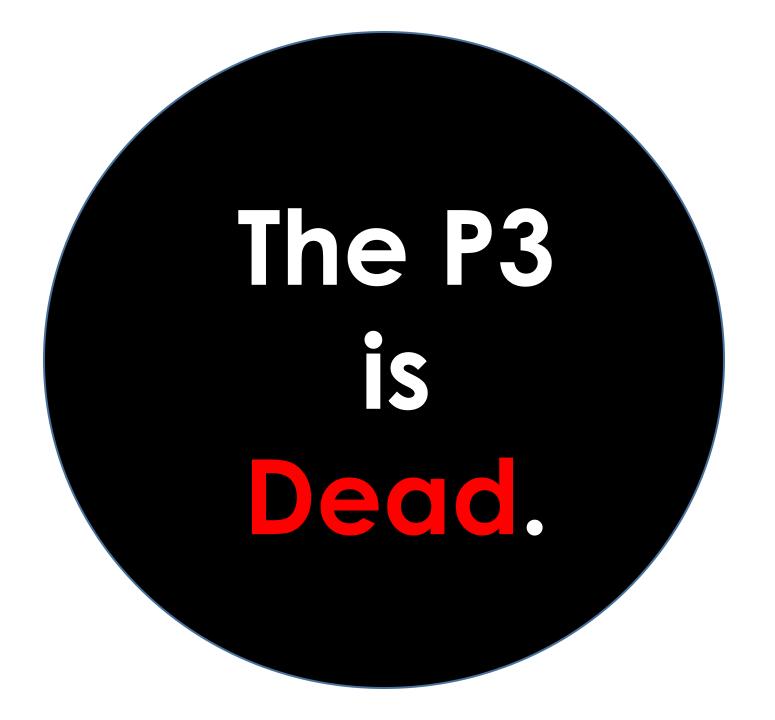












Introducing...the P5

- 1) Public
- 2) Private
- 3) Non-Profit
- 4) Philanthropic
- 5) People



From PPPs (P3s) to P5 Partnerships (P5s)



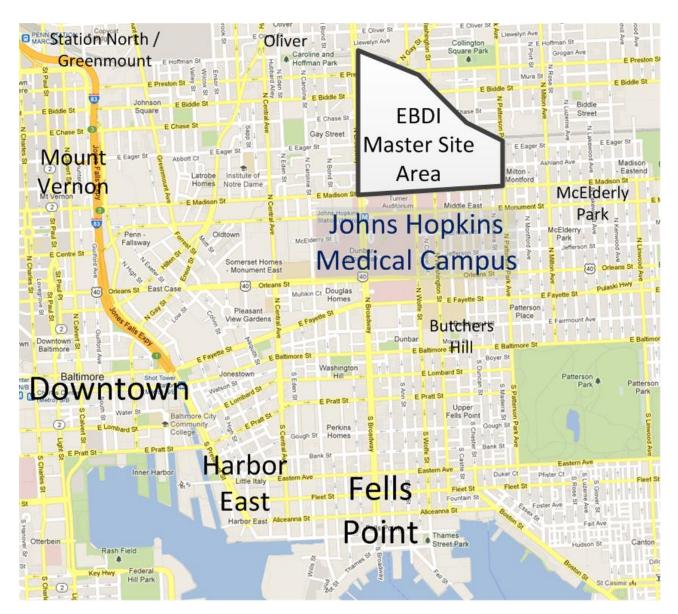
Do You Speak Philanthropic ?

Do You Speak New Markets (NMTCs)

Case Study: East Baltimore Development Initiative



EBDI Master Site Location



EBDI – By the Numbers (I)

2004 & 2006

East Baltimore Context

	Middle East	Baltimore City
Unemployment Rate	24%	11%
Vacancy Rate	70%	14%
Poverty Rate	43%	19%
Percent of Households On Public Assistance	29%	16%
Average Household Income	\$28,464	\$42,090



EBDI Land Uses





R&D Built

Hotel

School

Parking Garage

New Residential

Rehab Residential

Completed Residential



Major Development Activities in Master Development Area

March 4th, 2014

Completed

(A) Rangos Building

- Life Science R&D Space
- 281,000 GSF

(B) Chapel Green

- Multifamily & Townhouses
- 63 Units; 90,000 GSF

(C) Parkview at Ashland Terrace

- Multifamily
- 74 Units: 72.000 GSF

(D) Ashland Commons

- Multifamily
- 78 Units; 87,000 GSF

(E) Townes of Eager

 5 Townhouse Units: 4 duplex units and 1 singlefamily

(F) Graduate Student Housing

321 Units, 572 Bed Rental Housing

(G) Ashland Garage

- Walgreen's Pharmacy on Ground Floor
- 1,450 parking Spaces

(H) Henderson-Hopkins School

- Opened January 2014
- 540 student capacity, plus 180 child Early Childhood Center



Under Construction

(1) Eager Park West

 Completion of 25 townhouses based on absorption

(2) MPHL Building

- 2014 Delivery; 235,000 GSF
- Maryland Dept. of Health & Mental Hygiene (DHMH), tenant

Under Development

(3) 1812 Ashland Avenue Life Science Building

- 163,000 GSF building
- Construction contingent on pre-lease from Johns Hopkins

(4) Eager Park

- Design completion in 2Q 2014
- Break ground in 3Q 2014

5) Gateway Site Hotel

- Break ground in 2015 (est.)
- 175+ Rooms; health club + retail

(6) Eager Square

- 190+ rental units in 2 buildings
- Break ground in 2015 (est.)

(7) Eager St. For-Sale Townhouses

- 45 Townhomes to be developed by Ryland Homes
- Commence construction in 2014

(8) Madeira St. Townhouses

49 rehab townhouse units. Rental and For-Sale

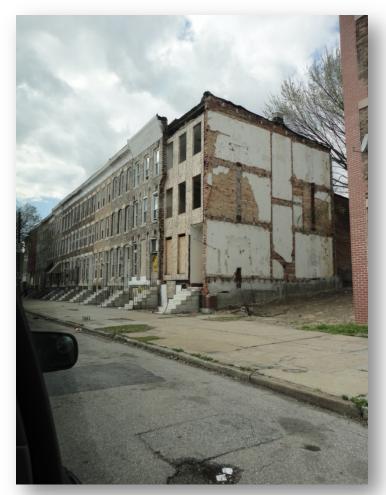
EBDI - By The Numbers (II)

Product Type	Built/Under Construction	Under Development	TOTALS
Commercial	516K SF	734K SF	1.2M SF
Housing	581 units	1,269 units	1,850 units
Retail	38K SF	92K SF	130K SF
K-8 School	90K/540 Kids	N/A	90K/540 Kids
Parking	1,490 spaces	TBD	1490 spaces +



1) Public

- -City of Baltimore
- -Baltimore City Council
- -State of Maryland



East Baltimore Vacants

2) Private

-Forest CityDevelopment-Presidential Partners



Rangos Building

3) Non-Profit

- EBDI, Inc.
- -Johns Hopkins
- -Greater Baltimore Committee
- -EBC School, Inc.



Henderson-Hopkins K-8 School

4) Philanthropic

- -Anne E. Casey Foundation
- -Weinberg Foundation
- -Abell Foundation

5) People

- -Citizens Committee
- -East Baltimore Residents



K-8 School Grand Opening



East Baltimore Residents

From PPPs (P3s) to P5 Partnerships (P5s)



Detroit's "Heidelberg Project"

Let's Keep in Touch!

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